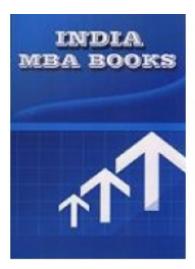
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H.R. 5.6STRATEGIC HRM

OBJECTIVE

The objective is to enable students to acquire skills in Strategic Human Resource

Management.

Unit 1: INTRODUCTION TO STRATEGIC HRM.

Strategic Role of HRM, Planning and Implementing Strategic HR policies, HR Strategies to increase firm

performance.

Unit 2: INVESTMENT PERSPECTIVES OF HR

Investment Consideration, Investments in Training and Development, Investment Practices for improved

retention, Job secure workforce, Nontraditional Investment Approaches.

Unit 3: MANAGING STRATEGIC ORGANIZATION

Managing Strategic Organizational Renewal- Managing change and OD, instituting TQM Programmes,

Creating Team based Organizations, HR and BPR, Flexible work arrangement.

Unit 4: ESTABLISHING STRATEGIC PLANS

Establishing Strategic pay plans, Determining periods, Establishing periods, Pricing Managerial and

professional jobs, Compensation trends, Objectives of International Compensation, Approaches to

International Compensation, Issues related to double taxation. Cases.

Unit 5: GLOBAL HRM

Managing Global Human Resources-HR and the internationalization of business, Improving international

assignments through selections, Training and maintaining international employees, Developing

International Staff and Multinational Teams - Multinational, Global, and Transnational Strategies -

Strategic Alliances, Sustainable Global Competitive Advantage, Globally Competent Managers, Location

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